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TO MEMBERS OF THE ASSOCIATION

Dear Member:

AMERICAN CLUB PUBLICATION: SAFETY MANAGEMENT SYSTEMS

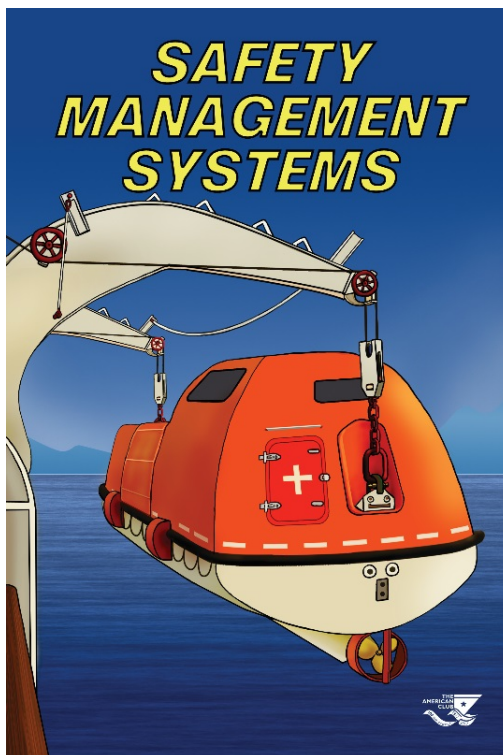
Your Managers are pleased to announce the release of the American Club's latest publication: *Safety Management Systems*.

This booklet is the fourth in a series of loss prevention literature the Club has published over recent years. It aims to assist seafarers and shoreside personnel in understanding and implementing safety management regulations both ashore and afloat, in an easy-to-read format, making serious issues memorable by an undercurrent of humor.

Members are encouraged to refer to the Club's website where the document can be found in pdf format at:

<http://www.american-club.com/page/comics>

Hardcopies of *Safety Management Systems* are available to Members free of charge upon request.



Such requests, and any other inquiries associated with this publication, should be directed to Ms. Danielle Centeno, Assistant Vice President – Loss Prevention & Survey Compliance, at danielle.centeno@american-club.com or Dr. William Moore, Senior Vice President at william.moore@americanclub.com.

Yours faithfully,

Joseph E.M. Hughes, Chairman & CEO
Shipowners Claims Bureau, Inc., Managers for
THE AMERICAN CLUB